#### Editorial

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## Strategic Directions for Business Communication Education in Response to AI–Driven Industry Changes

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The advent of artificial intelligence (AI) has profoundly transformed corporate landscapes, compelling a reassessment of the workforce competencies essential in the AI era. This paper examines the impact of AI on businesses, the evolving profile of sought-after workforce skills, the characteristics of the current MZ generation, and emerging trends in business communication education. It further delineates the strategic direction for business communication education to align with the demands of the modern era.

#### The Impact of AI on Corporations

Integrating AI technologies into business operations has revolutionized corporate landscapes by boosting productivity, efficiency, and innovation. AI-driven automation systems streamline manufacturing processes, reduce human error, and increase output (Autor, 2015). In the financial sector, AI algorithms perform complex data analyses, optimize risk management, and refine investment strategies, thereby enhancing decision-making speed and accuracy (Brynjolfsson & McAfee, 2014).

A significant advancement in AI is the rise of generative AI, which is now being leveraged across diverse organizational processes. Generative AI models—used in content creation, design,

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This is an Open Access article distributed under the terms of the Creative Commons Attribution Non-Commercial License (http://creativecommons.org/licenses/ by-nc/4.0/) which permits unrestricted non-commercial use, distribution, and reproduction in any medium, provided the original work is properly cited. Copyright © 2024 Korean Association for Business Communication. and product development—enable companies to generate innovative solutions and ideas quickly. They can produce creative content ranging from marketing materials to detailed design prototypes, substantially reducing the time and cost associated with traditional methods (Smith, 2020). In research and development, generative AI simulates numerous scenarios and design iterations, fostering more efficient exploration of new product possibilities and accelerating the innovation cycle.

The impact of AI also extends to customer service, where chatbots and virtual assistants offer round-the-clock support that enhances customer experience and satisfaction. Additionally, AI-powered predictive analytics enable businesses to forecast market trends and consumer behavior, leading to more informed strategic planning (Smith, 2020). Such advancements foster the creation of new business models and opportunities, compelling companies to innovate continuously to remain competitive.

However, AI integration also presents challenges, including ethical considerations, data privacy concerns, and the potential for job displacement. Companies must address these issues by establishing robust ethical frameworks and retraining employees to collaborate effectively with AI technologies, thereby maintaining a balance between technological advancement and human employment (Bostrom & Yudkowsky, 2014).

## Evolving Workforce Requirements in the AI Era

The rise of AI in business has shifted workforce competency requirements toward adaptability, interdisciplinary knowledge, and technological fluency. Employees are now expected to demonstrate convergence competencies by integrating skills

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from areas such as data science, business strategy, and creative problem-solving (Chesbrough, 2003; Nonaka & Takeuchi, 1995). This multifaceted skill set enables innovative thinking and the effective use of AI tools to generate value within organizations.

In addition, critical thinking and the ability to collaborate within diverse teams are essential. As AI automates routine tasks, skills like emotional intelligence, leadership, and cross-cultural communication become increasingly important. These soft skills are vital for managing AI systems and cultivating an environment that fosters creativity and innovation (Sawyer, 2006).

Furthermore, continuous learning and adaptability are crucial for keeping pace with rapid technological advancements. Organizations are increasingly investing in upskilling and reskilling programs to provide their workforce with the skills required to succeed in an AI-driven economy, underscoring the importance of lifelong learning (Drucker, 1999).

#### Characteristics of the MZ Generation

The MZ generation, which includes both millennials and Generation Z, is noted for its deep familiarity with digital technologies and a preference for non-traditional communication methods. Although proficient in navigating digital platforms and exchanging information rapidly, they often struggle with face-to-face communication and traditional phone conversations—a phenomenon sometimes referred to as "call phobia" (Prensky, 2001). This discomfort with direct verbal interaction can hinder the development of interpersonal relationships and effective team collaboration (Turkle, 2015).

Research indicates that this generation's preference for textbased communication over verbal interaction stems partly from being raised in a digital environment where asynchronous communication prevails (Prensky, 2001). The convenience of messaging apps and social media has conditioned them to rely on written communication, enabling reflection and editing before sending a message (Lenhart, 2015). This approach contrasts sharply with the immediacy and unpredictability of phone calls, which can provoke anxiety and discomfort as individuals feel compelled to respond spontaneously (Lee, 2022).

Furthermore, reliance on digital communication can sometimes lead to superficial conversations, as the brevity and informality of text messages may fail to capture the nuances and emotions inherent in face-to-face interactions (Turkle, 2015). Consequently, this can undermine their ability to develop robust interpersonal skills and forge meaningful relationships in both personal and professional settings (Kim, 2021). To overcome these challenges, educational and organizational strategies should be implemented to improve the MZ generation's verbal communication skills. Training programs emphasizing public speaking, active listening, and conflict resolution can equip them with the tools needed to navigate diverse and dynamic work environments effectively (Hinds & Bailey, 2003). By striking a balance between digital proficiency and interpersonal communication, organizations can better prepare this generation to collaborate and lead in modern workplaces.

# Current Trends in Business Communication Education

Traditional business communication education has historically concentrated on foundational skills such as report writing, crafting business letters, delivering presentations, and understanding the basic principles of corporate communication. These curricula emphasize clear, concise communication, professional etiquette, and the mechanics of both written and oral communication in a business context. The objective has been to equip students with the essential skills necessary to navigate conventional business environments effectively.

Despite technological advancements and evolving workplace demands, much of business communication education remains anchored in traditional methodologies. Many programs continue to prioritize conventional skills, often neglecting the integration of contemporary competencies such as digital literacy, intercultural communication, and effective use of digital communication platforms.

This emphasis on traditional methods means that, while students may graduate with a solid grasp of basic communication principles, they often lack the skills needed to adapt to the rapidly evolving digital landscape and the interdisciplinary challenges of modern business. This gap in convergence competencies and interdisciplinary collaboration underscores the need for educational reform to better prepare students for the demands of an AI-driven business world (Edmondson, 1999).

#### Strategic Directions for Business Communication Education

To align business communication education with the demands of the AI era, educational institutions must adopt strategic approaches that emphasize convergence thinking, interdisciplinary collaboration, and effective communication. Key directions include:

• Interdisciplinary Curriculum Development: Develop courses that integrate management, technology, and the humanities

to provide students with a comprehensive understanding of complex business issues and foster innovative problem-solving skills.

- Experiential Learning Opportunities: Incorporate project-based learning, internships, and collaborative projects that encourage students to apply theoretical knowledge in practical contexts, thereby enhancing their communication and teamwork skills.
- Focus on Soft Skills: Prioritize the development of interpersonal skills, emotional intelligence, and cultural competence to prepare students for leadership roles in diverse, global environments.
- Use of Technology in Education: Leverage AI and digital tools to deliver personalized learning experiences, enabling students to effectively adapt to and utilize these technologies in corporate settings.
- Continuous Professional Development: Encourage lifelong learning through workshops, seminars, and online courses that keep students and professionals informed about emerging trends and technologies in business communication.

### Conclusion

The transformative impact of AI on corporate dynamics necessitates a reassessment of workforce competencies and educational strategies. By aligning business communication education with the demands of the AI era, educational institutions can equip students with the skills needed to thrive in evolving business environments. Such strategic alignment will enhance corporate competitiveness and ensure that future professionals are proficient in leveraging AI technologies, promoting innovation, and driving sustainable growth in their industries.

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